

Exhibit 1: Project Letters



Making San Francisco Bay Better

October 20, 2008

Douglas Bosco, Chairman
California Coastal Conservancy
1330 Broadway, 11th Floor
Oakland, CA 94612

SUBJECT: State of the Estuary Conference

Dear Mr. Bosco:

I urge that the California Coastal Conservancy provide financial support for the San Francisco Estuary Project's proposal regarding the upcoming 2009 State of the Estuary Conference. Policy-makers, scientists, academics and members of the public who are interested in the Bay have come to rely on the biennial State of the Estuary Conference as an essential forum for communicating management lessons and better defining the actions needed to preserve, protect and enhance the ecology of our San Francisco Bay estuary.

The 2009 State of the Estuary Conference will be the ninth conference of its kind sponsored by the San Francisco Estuary Project. The Project has a long track record of developing the conference themes, agenda, panels and speakers in collaboration with key agencies and entities concerned with bay estuary issues. The results of past conferences have been better information available to decision-makers and the public and improved direction on techniques for managing the estuarine ecosystem.

This is an important proposal. I hope you find it worthy of financial support by the Conservancy.

Sincerely,

WILL TRAVIS
Executive Director



Over a Quarter Century of Protecting and Restoring San Francisco Bay from the Sierra to the Sea.

November 3, 2008

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Douglas Bosco
Chairman of the Board
California Coastal Conservancy
1330 Broadway, 11th Floor
Oakland, CA 94612

Dear Mr. Bosco:

I am writing to express my enthusiastic support for the San Francisco Estuary Project's proposal to the California Coastal Conservancy to help support the upcoming 2009 State of the Estuary Conference which will occur in Oakland in the fall of 2009. The community of policy-makers, scientists, academics and the public interested in bay issues has come to rely on the biennial State of the Estuary Conference as an essential tool to communicate management lessons and to better define the actions needed to preserve, protect and enhance the ecology of our San Francisco Bay region.

The 2009 State of the Estuary Conference will be the 9th conference of its kind put on by the San Francisco Estuary Project. The Project has a long track record of developing the conference themes, agenda, panels and speakers in collaboration with all the key agencies and entities concerned with bay estuary issues. The results of past conferences have been better information available to both decision-makers and to the public.

Thank you for the consideration of this important proposal.

Sincerely,

Christina Swanson, Ph.D.
Executive Director



Exhibit 1: Project Letters

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October 20, 2008

Douglas Bosco
Chairman of the Board
California Coastal Conservancy
1330 Broadway, 13th Floor
Oakland, CA 94612

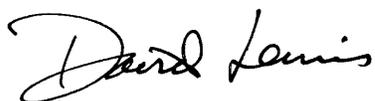
Dear Doug:

Save The Bay strongly supports the San Francisco Estuary Project's proposal to the California Coastal Conservancy for support of the 2009 State of the Estuary Conference to be held in Oakland in 2009. As the region's largest membership organization working to protect and restore San Francisco Bay, we rely on this biennial conference as an essential opportunity to update and increase knowledge about our area's greatest natural treasure, among policy-makers, scientists and the general public.

The State of the Estuary Conference helps to focus the entire community on areas of challenge and progress, and to forge agreement on urgent actions and successful strategies for the Bay ecosystem. Supporting the Conference is in clear alignment with the Conservancy's Bay Area Program goals and strategies, and the Estuary Project has a strong track record of organizing the Conference for success, and disseminating its proceedings broadly.

We appreciate your consideration of the Estuary Project's proposal.

Sincerely,



David Lewis
Executive Director



San Francisco Estuary Institute



7770 Pardee Lane
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October 20, 2008

Douglas Bosco
Chairman of the Board
California Coastal Conservancy
1330 Broadway, 11th Floor
Oakland, CA 94612

Dear Mr. Bosco,

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Thank you for the consideration of this important proposal.

Sincerely,

A handwritten signature in blue ink that reads "Michael S. Connor". The signature is fluid and cursive, with a long, sweeping tail that extends to the right.

Dr. Michael S. Connor
Executive Director
San Francisco Estuary Institute