

Exhibit 3: Project Letters



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March 26, 2013

Chairman Douglas Bosco
California State Coastal Conservancy
1330 Broadway, 13th Floor
Oakland, CA 94612-2530

Dear Mr. Bosco:

RE: Continued Funding for San Elijo Lagoon Restoration Efforts

Since December 2008, the San Diego Association of Governments (SANDAG), Caltrans, and the California Coastal Conservancy (Conservancy) have been collaborating on the restoration of San Elijo Lagoon in San Diego County. I am writing to express support for the continuation of these efforts. As you know, the region has identified the need to improve mobility while improving natural resources in this area. These important improvements are included in the North Coast Corridor Public Works Plan, which contains a set of enhancements to transportation, community facilities, and natural resources along the north coastal region of San Diego.

Combining both the transportation projects and the lagoon enhancements offer an exciting opportunity to work in partnership with key stakeholders, such as the Conservancy, to provide significant improvement in the region. In doing so, the region can not only mitigate the possible project impacts related to transportation improvements, but also can enhance and preserve the overall health of the lagoons. However, for this opportunity to be realized, the closely related timing of both the lagoon restoration and the transportation projects must be maintained.

SANDAG and the Conservancy are currently working under a Memorandum of Agreement (MOA) that will complete the preliminary design and environmental analysis for the restoration of San Elijo Lagoon. SANDAG has provided \$1.25 million towards this effort and the Conservancy has provided a match of \$680,000. As the preliminary design is completed, SANDAG and Caltrans are looking toward final engineering and the required permitting for the restoration effort.

SANDAG would like to enter into an amendment to the existing MOA to continue the Conservancy's facilitation of this effort. SANDAG staff will be recommending to SANDAG's Executive Director to amend the MOA to include the necessary funding for all tasks leading to final engineering for the lagoon restoration. The amended MOA will establish the agency roles and responsibilities, scopes of work, reporting requirements, budgets, and schedules. SANDAG will be contacting the necessary parties in the near future to initiate the development of the amendment.

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I look forward to a continued successful partnership between SANDAG, Caltrans, and the Conservancy to enhance the coastal environment and improve mobility in the North Coast Corridor.

If you have any questions, please contact me at (619) 699-7390.

Sincerely,

A handwritten signature in black ink that reads "Keith Greer". The signature is written in a cursive, slightly slanted style.

KEITH GREER
TransNet Environmental Mitigation Program Manager

KGR/dsn

cc: Allan Kosup, Caltrans
Arturo Jacobo, Caltrans
Kim Smith, Caltrans
Richard Chavez, SANDAG