

# Exhibit 3: Project Letters



September 9, 2016

Chairman Doug Bosco  
State Coastal Conservancy  
1330 Broadway, 13<sup>th</sup> Floor  
Oakland, CA 95612

Dear Chair Bosco:

The Silicon Valley Leadership Group encourages the State Coastal Conservancy to enter into a joint powers agreement with the San Francisco Bay Restoration Authority and the Association of Bay Area Government that would allow the Conservancy and ABAG to provide staff services to the Authority and be compensated for costs incurred.

The Leadership Group, founded in 1978 by David Packard of Hewlett-Packard, represents more than 400 of Silicon Valley's most respected employers on issues, programs, and campaigns that affect the economic health and quality of life in Silicon Valley, including energy, transportation, education, housing, health care, tax policies, economic vitality and the environment.

The Authority was established in 2008 as a regional entity by state legislation "to raise and allocate resources for restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitats in the San Francisco Bay and along its shoreline." The Authority placed Measure AA, the San Francisco Bay Clean Water, Pollution Prevention and Habitat Restoration Program on the June 6, 2016 ballot in the nine-county San Francisco bay Area and it passed by over 70%. Measure AA will generate approximately \$25 million per year for 20 years with a \$12 per year parcel tax and make a significant positive impact on the health of San Francisco Bay and the communities that surround the Bay.

The Leadership Group has long advocated for policies and programs, including Measure AA, which preserve the health of the San Francisco Bay and its shoreline for future generations. The restoration of San Francisco Bay wetlands will help clean the Bay's waters, restore wildlife habitat, and increase shoreline access. It will also help protect over \$10 billion in infrastructure, including 80 of the Leadership Group's member companies, during the next major storm. The Leadership Group strongly supported Measure AA, and continues to support wetland restoration through educational outreach about its importance to member companies and their employees.

Since 2008, several ABAG staff members have served as temporary staff to the Authority and the Conservancy has provided assistance. Before the passage of Measure AA, the Authority had no financial resources and the work was relatively minor. The distribution and oversight of Measure AA funding necessitates a larger and more formal administrative structure. The Conservancy has a long history of supporting and managing funding, including state bond funds and federal grants, for wetlands restoration work in San Francisco Bay. Conservancy staff has the expertise and skills needed by the Authority for the establishment and management of a grant programs to distribute Measure AA funds and accomplish the objectives outlined in the Authority's enabling legislation and in Measure AA.

A joint powers agreement will allow for the Authority to utilize existing staff at the Conservancy and ABAG to quickly and efficiency provide the administrative support necessary for early success. I encourage your full consideration of this agreement between the Conservancy, ABAG, and the Authority.

If you have any questions on our position, please contact Mike Mielke, SVP for Environment and Energy at [mmielke@svlg.org](mailto:mmielke@svlg.org) or 408-501-7858.

Sincerely,

Mike Mielke  
SVP, Environment & Energy  
Silicon Valley Leadership Group

cc: Amy Hutzel

2001 Gateway Place, Suite 101E  
San Jose, California 95110  
(408)501-7864 [svlg.org](http://svlg.org)  
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DAVID PACKARD



Western Regional Office  
3074 Gold Canal Drive  
Rancho Cordova, CA 95670-6116  
(916) 852-2000 fax (916) 852-2200  
www.ducks.org

September 2, 2016

Chairman Doug Bosco  
State Coastal Conservancy  
1330 Broadway, 13<sup>th</sup> Floor  
Oakland, CA 95612

Dear Chair Bosco:

Ducks Unlimited encourages the State Coastal Conservancy (Conservancy) to enter into a joint powers agreement with the San Francisco Bay Restoration Authority (Authority) and Association of Bay Area Governments (ABAG) that would allow them to provide staff services to the Authority and be compensated for costs incurred.

Ducks Unlimited is the world's leader in wetland conservation. In the San Francisco Bay Area our conservation team specializes in implementing a wide array of projects that restore, enhance, and protect wetlands and associated habitats. We do this in close collaboration with our federal, state, local, and private conservation partners. Critical among them is the Conservancy. For more than a decade, our collaborations have included incredible successes such as at Sears Point, Eden Landing, South Bay Salt Ponds, and the North Bay Salt Ponds, among many others.

The Conservancy has brought more than just funding to our projects. Conservancy grant managers provide ecological knowledge and project management capabilities that improves project implementation, effectiveness, and success. Ducks Unlimited knows first-hand the challenges of doing all of these functions, and the expertise required to do them successfully is firmly embedded in the Conservancy. We can think of no entity more capable of providing staff services to oversee the success of Measure AA than the Conservancy.

We encourage you to formalize the relationship between the Conservancy, ABAG, and the Authority. It is our understanding that a joint powers agreement will allow the Authority to utilize existing staff at the Conservancy and ABAG to quickly and efficiently provide the administrative and technical support necessary for early success. Please give your full consideration and approval of an agreement between the Conservancy, ABAG, and the Authority.

Sincerely,



Mark Biddlecomb  
Director

cc. Amy Hutzel



John Frawley  
*President &  
Chief Executive Officer*

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September 9, 2016

Chairman Doug Bosco  
State Coastal Conservancy  
1330 Broadway, 13<sup>th</sup> Floor  
Oakland, CA 95612

Dear Chair Bosco:

The Bay Institute recommends that the State Coastal Conservancy enter into a joint powers agreement with the San Francisco Bay Restoration Authority and Association of Bay Area Governments to allow the Conservancy and ABAG to provide staff services to the Authority and be compensated for costs incurred.

The Authority was established “to raise and allocate resources for the restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitats in the San Francisco Bay and along its shoreline.” The Authority placed Measure AA on the June 6, 2016 ballot in the nine-county San Francisco Bay Area and it passed by over 70%. Measure AA will generate approximately \$25 million per year and make a significant positive impact on the health of San Francisco Bay.

Since 2008, ABAG has provided staff to the Authority and the Conservancy has provided assistance. Before the passage of Measure AA, the Authority had no financial resources and the work was relatively minor. Administration of Measure AA funding requires a robust administrative structure. The Conservancy has experience supporting and managing funding, including state bond funds and federal grants, for restoration work in San Francisco Bay. Conservancy staff have the expertise needed for the establishment and management of a such a grant program to accomplish the objectives outlined in the Authority’s enabling legislation and in Measure AA.

A joint powers agreement will allow for the Authority to use existing staff at the Conservancy and ABAG to quickly and efficiently provide the administrative and technical support necessary for early success. I encourage your full consideration of this agreement between the Conservancy, ABAG, and the Authority.

Sincerely,

Marc Holmes  
Program Director

cc. Amy Hutzal

## Exhibit 3: Project Letters



735 B Center Blvd  
Fairfax, CA 94930  
415-259-0334 phone  
415-259-0340 fax

### MANAGEMENT BOARD:

*Bay Area Audubon Council*  
*Bay Area Open Space Council*  
*Bay Planning Coalition*  
*Citizens Committee to*  
*Complete the Refuge*  
*Ducks Unlimited*  
*National Audubon Society*  
*Point Blue Conservation Science*  
*Pacific Gas & Electric Company*  
*Save the Bay*  
*The Bay Institute*

### Ex-Officio Members:

*Bay Conservation &*  
*Development Commission*  
*California Department*  
*of Fish and Wildlife*  
*California Resources Agency*  
*Coastal Region, Mosquito &*  
*Vector Control Districts*  
*National Fish and Wildlife*  
*Foundation*  
*National Marine Fisheries*  
*Service*  
*Natural Resources*  
*Conservation Service*  
*San Francisco Estuary Project*  
*SF Bay Regional Water Quality*  
*Control Board*  
*State Coastal Conservancy*  
*U.S. Army Corps of Engineers*  
*U.S. Environmental*  
*Protection Agency*  
*U.S. Fish & Wildlife Service*  
*U.S. Geological Survey*  
*Wildlife Conservation Board*

September 8, 2016

Chairman Doug Bosco  
State Coastal Conservancy  
1330 Broadway, 13<sup>th</sup> Floor  
Oakland, CA 95612

Dear Chairman Bosco:

I am writing on behalf of the San Francisco Bay Joint Venture (SFBJV) to support the State Coastal Conservancy's request to enter into a joint powers agreement with the Association of Bay Area Governments (ABAG) and the San Francisco Bay Restoration Authority (Authority). The agreement would allow the Conservancy and ABAG to provide staff services to the Authority and be compensated for costs incurred.

The SFBJV is a partnership of non-governmental organizations, utilities, landowners, and non-voting agencies with a goal to acquire, restore and enhance wetlands and riparian habitats and associated uplands, and sub-tidal habitats to benefit birds, fish, and other wildlife in the San Francisco Bay Area. The SFBJV is one of the eighteen federally-sponsored habitat Joint Ventures to implement the North American Wetlands Conservation Act and federal bird conservation plans. The SFBJV Implementation Plan, *Restoring the Estuary* is based on the goals established in the Baylands Habitat Goals and, targets nearly 200,000 acres of wetlands and riparian habitats for protection, restoration, or enhancement through our partners' funding and expertise. The SFVJV Management Board consists of 27 agencies and private organizations whose members agree to support and promote the goal and objectives of the Joint Venture and who represent the diversity of wetlands interests found in the San Francisco Bay Region. The Coastal Conservancy has been an active member of the SFBJV since its founding in 1996.

The SFBJV has also been actively engaged with the San Francisco Bay Restoration Authority (Authority) since its establishment by state legislation in 2008 as a regional authority "to raise and allocate resources for the restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitats in the San Francisco Bay and along its shoreline." The SFBJV strongly supported efforts to pass Measure AA, the *San Francisco Bay Clean Water, Pollution Prevention and Habitat Restoration Program*. With its passage of on June 6, 2015, the Authority was charged with project selection, distribution, and accountability for the approximately \$25 million per year for 20 years to be generated by a \$12 per parcel tax.

Since 2008, several ABAG staff members have served as temporary staff to the Authority, and the Conservancy has provided assistance. Prior to the passage of Measure AA, the Authority had no financial resources. Therefore, the work was relatively minor. The distribution and oversight of Measure AA funding necessitates a larger and more formal administrative structure. The SFBJV wants to ensure that the process for their distribution is efficient and considers the priorities of the wetlands restoration community. We, therefore, recommend that the Authority and

### Exhibit 3: Project Letters

ABAG utilize the expertise and skills of the Conservancy staff to quickly establish and manage a grant program to distribute Measure AA funds. A joint powers agreement between the ABAG and the Conservancy will enable the Authority to fund important wetlands restoration projects in San Francisco Bay by providing the administrative and technical support necessary for success.

Measure AA funds will make a significant positive impact on the health of San Francisco Bay by restoring wetlands for native wildlife species and providing for wildlife-dependent recreation for Bay Area residents. The SFBJV anxiously anticipates the time when the funds will be available to continue and expand this important work. If you have any questions about the SFBJV support for a joint powers agreement between the Conservancy and ABAG, please contact our Coordinator, Beth Huning.

Sincerely,

A handwritten signature in black ink that reads "Anne Morkill". The signature is written in a cursive style with a large, looping initial "A".

Anne Morkill  
Management Board Chair

cc. Amy Hutzel

HALL OF JUSTICE AND RECORDS  
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**DAVE PINE**  
SUPERVISOR, FIRST DISTRICT  
SAN MATEO COUNTY

September 26, 2016

Chairman Doug Bosco  
State Coastal Conservancy  
1330 Broadway, 13<sup>th</sup> Floor  
Oakland, CA 95612

**Re: Support for the State Coastal Conservancy entering into a joint powers agreement with the San Francisco Bay Restoration Authority and the Association of Bay Area Governments**

Dear Chair Bosco:

As chair of the San Francisco Bay Restoration Authority and a member of the Executive Board of the Association of Bay Area Governments, I encourage the State Coastal Conservancy to enter into a joint powers agreement with the Authority and ABAG that would allow the Conservancy and ABAG to provide staff services to the Authority and be compensated for costs incurred. While I am writing this letter in my individual capacity, it should be noted that the joint powers agreement was approved in principle by the Authority's Board on July 29, 2016 and by the ABAG Executive Board on September 15, 2016.

Since the Authority was created in 2008, several ABAG and Conservancy staff members have served as temporary staff to the Authority. Before the passage of Measure AA in June of this year, the Authority had no financial resources and the work was focused solely on evaluating strategies for bringing a measure to the ballot to provide funding to restore and protect wetlands and wildlife habitats in the San Francisco Bay. Now that Measure AA has passed, the distribution and oversight of Measure AA funding will require a larger and more formal administrative structure which I believe can be best accomplished at this time by contracting for services with ABAG and the Conservancy.

The Conservancy has a long history of supporting and managing funding, including state bond funds and federal grants, for wetlands restoration work in San Francisco Bay. Conservancy staff have the expertise and skills needed by the Authority for the establishment and management of a grant program to distribute Measure AA funds and

accomplish the objectives outlined in the Authority's enabling legislation and in Measure AA.

A joint powers agreement will allow for the Authority to utilize existing staff at the Conservancy and ABAG to quickly and efficiently provide the administrative and technical support necessary for early success. The alternative would be for the Authority to hire its own staff at this early phase in its work, which would be expensive, time consuming and redundant with the existing expertise of the ABAG and Coastal Conservancy staff.

I urge your support of the joint powers agreement between the Conservancy, ABAG, and the Authority. Please contact me should you questions concerning this matter

Sincerely,



Dave Pine  
San Mateo County Supervisor, District 1

cc. Amy Hutzel