



**ORMOND BEACH RESTORATION AND
PUBLIC ACCESS PROJECT PLAN**

DESIGN, ENVIRONMENTAL COMPLIANCE AND PERMITTING

Request for Services

August 23, 2023



ORMOND BEACH RESTORATION

AND PUBLIC ACCESS PLAN

DESIGN, ENVIRONMENTAL COMPLIANCE AND PERMITTING

Request for Services

The California State Coastal Conservancy (Conservancy) and The Nature Conservancy (TNC) are seeking the services of an environmental consultant firm or team (consultant) with engineering and landscape architecture expertise to advance restoration designs for permitting, conduct relevant technical studies, assist in obtaining California Environmental Quality Act (CEQA) compliance, and organize stakeholder engagement for the proposed restoration and public access improvements on approximately 650-acres of the Ormond Beach wetlands complex (project). The Conservancy, TNC, and the City of Oxnard are collectively working on this project and are referred to as the Project Partners in this Request for Services (RFS). The project is described in the scope of work in Section C and will be divided into two contracts – one with the Conservancy and one with TNC. The deadline for proposal submission is Tuesday, September 26, 2023. This project is expected to start around October 1, 2023, and be completed by February 28, 2025.

A. PROJECT DESCRIPTION

The Project Partners completed a comprehensive habitat restoration and public access plan referred to herein as the [Ormond Beach Restoration and Public Access Project \(OBRAP\) plan](#) in May 2021. The overall goal of the OBRAP plan is to achieve a self-sustaining ecosystem that functions within and provides ecological value to the region along with environmentally sensitive public

access. The OBRAP plan describes restoration and public access actions for a 630-acre area. TNC has acquired another 20 acres of land, the Metropolitan Water District (MWD) parcel, which is to be included in the next phase of planning for the OBRAP described in this RFS. In total, the project area for this RFS is approximately 650-acres of the Ormond Beach wetland complex (Figure 1).

Under a consultant team of wetlands restoration experts, engineers, landscape architects, and engagement specialists, this project will advance the OBRAP plan by conducting technical studies, restoration design, environmental compliance, regulatory permitting, and robust engagement (further described in Section C). The OBRAP plan's Preferred Alternative and Preliminary Design provides sufficient detail to guide restoration work and inform environmental compliance with CEQA, construction plans and environmental permitting. The Project Partners have been in discussion with the California Department of Fish and Wildlife (CDFW) to obtain a Statutory Exemption for Restoration Projects (SERP) concurrence to satisfy CEQA, and currently do not intend to develop another CEQA document for the OBRAP. The Project Partners have not yet determined if compliance with the National Environmental Policy Act (NEPA) may be necessary for the OBRAP.

B. BACKGROUND, EXISTING LITERATURE, and STAKEHOLDER GROUPS

The Ormond Beach area, consisting of Ormond Beach and its adjacent wetland and upland areas (collectively "Ormond Beach"), has been identified by wetland experts as one of the most important coastal wetland restoration opportunities in southern California. Ormond Beach extends from the City of Port Hueneme on the west, to Naval Base Ventura County Pt. Mugu on the east. Ormond Beach is located within the jurisdictional boundaries of the City of Oxnard. Lands are held in private, state, and local government ownership; land use is mixed, consisting of open space, agricultural, and industrial uses. Figure 2 provides an aerial photo of Ormond Beach, including the project area. A more detailed description of the Ormond Beach area can be found in the OBRAP plan Section 1.

The Conservancy targeted Ormond Beach as a state priority in the early 1980s, as it was recognized as an area of biological significance and high habitat restoration potential. Through a state-wide planning process, TNC also identified Ormond Beach as a conservation priority for Southern California and partnered with the Conservancy in 1999 to protect and restore the area. The City of Oxnard's (City) commitment to restore the Ormond Beach area is reflected in its 2030 General Plan, which identifies numerous goals and policies for the area, and the City is currently updating its Local Coastal Program consistent with direction in its 2030 General Plan. To date, 650 acres of land have been acquired in Ormond Beach by the Project Partners, including TNC's 310-acres, the Conservancy's 260-acres, and the City's 80-acres. Future land acquisitions could increase the Ormond Beach area.

Ormond Beach is one of the few areas in coastal southern California with an intact dune-transition zone— marsh system and surrounding upland habitat, allowing restoration of an intact wetland ecosystem and providing a buffer against sea level rise and the impacts of global climate change. Unlike most areas along the California coast, roads and railroads do not traverse the coastline, but instead veer inland providing an unbroken transition from the ocean to sand dunes to wetlands to upland open space/habitat and agriculture, eventually meeting the urban areas of the City and

coastal farms. The largely agricultural surroundings provide an opportunity unique in coastal Southern California for habitat migration to expand the current protected areas and to restore the approximate extent of the historic wetland area.

The area hosts over 200 migratory bird species; more shorebird species are known to use Ormond Beach than any other site in Ventura County. Ormond Beach is located on the Pacific Flyway and is an e-Bird International Hot Spot. The state- and federally listed endangered California least tern (*Sternula antillarum browni*) and the state-listed threatened western snowy plover (*Charadrius nivosus nivosus*) both nest and raise their young at Ormond Beach. State- and federally listed endangered Ridgway's rail (*Rallus obsoletus levipes*), the state-listed endangered Belding's Savannah sparrow (*Passerculus sandwichensis beldingi*) and the federally listed endangered tidewater goby (*Eucyclogobius newberryi*) also occur at Ormond Beach. The state- and federally listed endangered salt-marsh bird's beak (*Chloropyron maritimum*) is found at Ormond Beach.

Ormond Beach serves the residents of Oxnard, especially the designated disadvantaged communities near the project area identified in CalEnviroScreen 4.0, to the surrounding populations from Santa Barbara, Ventura, and Los Angeles Counties. However, there is only one year-round access point (Arnold Road at the eastern border of the area) and another access point that often is inundated by runoff and tidal water (Perkins Road at the western border). Parking is limited at both entry points. Visitors to the Ormond Beach coast can otherwise access the beach via the City of Port Hueneme Beach Park (a significant walk), or illegally through private property (including protected habitat areas). Despite these limitations, in 2021 over 7,000 visitors were documented at the Arnold Road entrance by the Ormond Beach caretaker, Walter Lamb. Access elsewhere along the coast of Oxnard and Port Hueneme is limited by private property and restrictions associated with Naval Base Ventura County and the Port of Hueneme.

The Project Partners have developed a significant body of documents evaluating baseline conditions and the feasibility of habitat restoration in the Ormond Beach area, which a list of resources can [be found here](#).

Other resources include:

- [Historical Ecology of the lower Santa Clara River, Ventura River, and Oxnard Plain](#) (San Francisco Estuary Institute, 2011)
- The U.S Environmental Protection Agency's [Baseline Ecological Risk Assessment Remedial Investigation Report](#) (CH2MHill 2015) which includes a description of the extent of environmental contamination within the section of the Project Area that is adjacent to the Halaco facility and identifies areas with relatively high risk of ecological impacts. Additional studies [are available here](#).
- TNC has developed several models for sea level rise impacts, also included in the OBRAP plan. TNC and partners also have current data on breeding bird presence and distribution and rare plant and vegetation mapping data for portions of Ormond Beach, which can be provided to the selected consultant.

The Ormond Beach area has an engaged community interested in the preservation and restoration

of and public access to the Ormond Beach wetlands and coastline. These include the Ormond Beach Task Force, the Saviers Road Design Team, the Sierra Club, the Ventura Audubon Society, Surfrider Foundation, local community members and a strong and engaged social justice movement, e.g., CAUSE (Central Coastal Alliance United for a Sustainable Economy) and MICOP (Mixteco Indigena Community Organizing Project). Ventura Audubon Society conducts annual breeding surveys for western snowy plovers and California least terns and monitors nesting as licensed by the U.S. Fish & Wildlife Service.

In 2009 TNC and the Conservancy formed the Ormond Beach Science Advisory Committee (SAC). The SAC consists of scientists from a range of scientific disciplines related to wetland ecology and ecosystem restoration. The purpose of the SAC is to provide scientific advice on issues relating to the development of restoration plans for Ormond Beach. The primary objective of the SAC is to ensure that the best available scientific expertise is brought to bear as the Project Partners work together to develop plans for wetland restoration at Ormond Beach. The SAC advised that the restoration plans should enhance the conservation value that currently exists, minimize adverse effects on existing high-quality native wetland habitat and focus more extensive restoration work on areas that are highly altered and/or retain little conservation value.

C. SCOPE OF SERVICES

The consultant will work closely with the Project Partners to accomplish the following project tasks. The project is expected to start no earlier than October 1, 2023, and is expected to be completed by February 28, 2025.

1. Project Coordination

The consultant shall schedule an in-person kick-off meeting with the Project Partners at the project site. For the duration of the project, the consultant is expected to meet with the Project Partners regularly, up to biweekly, to provide updates, identify needs, and resolve issues. Coordination meetings will be held virtually, but in person site visits may be requested as necessary. A main project lead shall be assigned to the project and have at least 20% availability in his/her workload for this project.

Deliverables:

- Meeting invitations, agendas, and notes

2. Technical Studies

The consultant will conduct necessary technical studies for the entire Project site to fill data gaps identified from the OBRAP Plan and analyze the findings to advance restoration designs, environmental compliance, and permitting. Equipment expenses should be included in this task.

TNC is currently overseeing completion of the following technical studies that will fill data gaps identified in the development of the 30% plan:

- Biological surveys for special status flora and avian species, and general vegetation

- mapping
- Hydrology: surface and groundwater characterization, including flow data collection
- Soil and Water Quality Phase I Assessment, including soil chemistry and agronomy characterized soil chemistry and agronomy.
- Photo Documentation of Ormond Lagoon Morphology

The remaining required studies to be conducted by the selected consultant are:

Biological

a. Biological Assessment

The consultant will conduct surveys for general avian, herps, arthropods, fishes, amphibians, and mammals, as well as a survey for special status Tidewater Goby.

b. Jurisdictional Wetlands Delineation

c. Vegetation Conceptual Model

Physical and Hydrological

d. Hydraulic Modeling and analysis

e. Soil and Water Phase II Assessment

f. Ecological Risk Assessment

The consultant will evaluate historic and existing contamination sources through evaluation of historic photos, public records, or other available data sources (Phase I/II Assessment) and provide a map of identified sites. One potential site is a past landfill along Arnold Road on the Conservancy property.

g. Topographic Survey (ground survey is required to correct LIDAR-based mapping where water and emergent wetland vegetation obscure solid ground).

h. Property Boundary survey and easement mapping

The consultant will need to map the project boundary, all easements, and all existing infrastructure within the project area. The consultant will coordinate with neighboring landowners and easement holders to refine the design and describe the project, including but not limited to, the US Environmental Protection Agency regarding the Halaco superfund site, and Port Hueneme regarding a cargo rail crossing through the project site.

i. Cultural and Tribal Cultural Resources Study

Socioeconomic

j. Public use analysis

The consultant will analyze the current visitation of the project site, present activities (beneficial and non-beneficial), and future public use estimates to feed into public access design considerations and long-term management guidance. The consultant shall determine the best strategy to collect this data, including the potential employment of community-based groups already familiar with the project and local community to receive and gather data/feedback.

k. Community Risk Assessment

The consultant will conduct an analysis of the community displacement risk within

the vicinity of the project area (e.g., 1mi and 2mi radius) and provide strategies to the Project Partners for community stabilization. Improvements in open spaces have benefits to communities, but may have unintended socioeconomic consequences (e.g., gentrification), especially to disadvantaged communities. This analysis should be conducted with extensive community input and feedback. The consultant should include engagement with CAUSE in the process, including appropriate compensation via sub-contract if appropriate. The consultant will answer questions such as how implementation of OBRAP may affect communities in the vicinity of the project, where at-risk areas are, what strategies may be employed to mitigate potential impacts, etc.?

Deliverables:

- Biological, Physical and Hydrological, and Socioeconomic technical reports and analysis for incorporation into restoration designs and/or management plan
- Community Risk Assessment with stabilization strategies
- Basis of Design Memo

3. Environmental Compliance

The Conservancy is the Lead Agency for CEQA and is currently pursuing a SERP concurrence from CDFW. An application has already been drafted by the Project Partners and coordination with CDFW is ongoing. The consultant will assist, as needed, in responses to CDFW comments. This is expected to be a minimal task for the consultant.

The consultant shall become familiar with the terms of the anticipated SERP concurrence and shall develop a draft Wetland Restoration Management and Monitoring Plan and incorporate CDFW and other agency feedback into the restoration design.

Optional Task: The OBRAP may also require NEPA compliance for permits from federal agencies. The consultant will compile and/or draft environmental compliance documents that are NEPA ready.

Deliverables:

- Meeting notes and correspondence
- Draft Wetlands Restoration Management and Monitoring Plan

4. Restoration Designs

The consultant will utilize the Preferred Alternative designs from the OBRAP plan, currently at 30% designs, to prepare 60% wetlands restoration and public access plans for the OBRAP that provide sufficient detail for the completion of permit applications and determine phasing, if needed. The Consultant should at minimum include an accurate limit of work, grading plan, habitat distribution, plant and planting plan, soil management plan, utilities and easement designs, flood management, conceptual irrigation plan, and trail and

associated public access facilities design and draft construction documents. The consultant will incorporate regulatory agency guidance received by the Project Partners related to resource protection. A 20-acre parcel (MWD parcel) acquired by TNC will also need to be incorporated into the design. This parcel is not currently described in the Preferred Alternative, but the design will closely follow the restoration prescription of the adjacent parcels.

The consultant will conduct a cost feasibility analysis of the OBRAP as designed and provide construction cost estimates. If it is determined that phasing of the OBRAP is recommended, phasing should be detailed in the design plans and cost estimate.

Deliverables:

- 60% design plans and specifications
- Construction cost estimate

5. Permitting

The consultant shall determine the necessary permits for the project by organizing pre-application/consultation meetings with regulatory agencies and the Project Partners. Based on these meetings, the consultant will document the permitting approach in a memo to the Project Partners that will discuss the required permits and permitting timeline. The SERP Statute is set to expire on January 1, 2025, and thus may affect the ability of permitting agencies to rely on the SERP concurrence to satisfy CEQA. The consultant will prepare permit applications and is anticipated to submit applications by July 2024 to secure permits before the SERP Statute expires. The consultant shall respond to all agency comments and obtain project permits. A list of potential permits may include, but not limited to:

- a. Army Corp of Engineers (USACE) Clean Water Act Section 408, Section 404, or other permit
- b. US Fish and Wildlife Service and National Oceanic and Atmospheric Administration Section 7 endangered Species Act Consultation
- c. California Coastal Commission Coastal Development Permit
- d. State Lands Commission lease agreements or approvals
- e. California Department of Fish and Wildlife Section 1602 Streambed Alteration Agreement, California Endangered Species Act Consistency, or Incidental Take Permit
- f. State Water Resources Control Board National Pollution Discharge Elimination System permit
- g. Regional Water Quality Control Board Section 401 Water Quality certification
- h. National Historic Preservation Act Section 106 consultation
- i. Ventura County agencies permits
- j. City of Oxnard permits

Deliverables:

- Consultation meeting invites, agendas, and notes

- Permitting approach memo
- Responses to agency comments
- Project permits compliance package
- Final Wetlands Restoration Management and Monitoring Plan with permit conditions

6. Stakeholder Engagement

The consultant shall conduct robust stakeholder engagement to solicit and incorporate input from various stakeholder groups on the project. Meaningful engagement is an essential part of this project stage and permitting, thus the consultant should have demonstrated experience in engaging with the various stakeholder types below. The consultant is expected to work with the Project Partners to identify stakeholders, communicate regularly with stakeholders, organize meetings, develop meeting materials, facilitate meetings, and incorporate feedback into the above tasks of this project. The contractor will document the recommendations of the various stakeholders in a manner that can be shared with the Project Partners, permitting and regulatory agencies, and will inform the Project design, engineering, and permitting. The consultant shall develop eye-catching graphics that convey the OBRAP in a graspable way to stakeholders for outreach and presentation materials, comparable to materials developed by a graphic designer. The materials should be available in English, Spanish, and Mixteco.

Tribal Engagement

The consultant will support engagement with tribal governments, tribal groups, and tribal community members (collectively “Tribes”) with connection to the project area to develop and implement participation from Tribes. The selected consultant will help the Project Partners understand the concerns, experience, and priorities of the Tribes to design and construct the project in a way that is respectful of and beneficial to the local Tribe(s) that have occupied the project area from time immemorial. Site visits may be requested.

In March 2022, the Conservancy corresponded with local tribal representatives from the Barbareno-Ventureno Band of Mission Indians, the Coastal Band of the Chumash Nation, and the Santa Ynez Band of Chumash Indians. In response, the Barbareno-Ventureno Band of Mission Indians indicated interest in engaging on the project. The above Tribe must be invited to participate in this project and financial compensation and support for the Tribe’s time and expertise should be included in the consultant costs. Other potential Tribes engaging on the project should also be compensated for their time and expertise, including indigenous-led organizations that represent tribal interests. The consultant should work with Tribes and the Project Partners to develop documentation that is sensitive to tribal concerns, with special consideration given for confidential information.

Community Engagement

The consultant shall conduct outreach to individuals and community groups through a participatory engagement process to refine the proposed project and ensure that equity

considerations are included in all aspects of the project, especially regarding socioeconomic impacts. Broad community engagement is essential to ensure that the project creates open space that is welcoming, accessible, protective of the environment, and beneficial to the existing communities. Possible outreach methods could include bi-lingual webinars, social media, tabling, attendance at existing community/neighborhood meetings, and community-specific informational meetings. Other considerations include sub-contracting with community groups to financially support their participation, contacting local leaders, holding one-on-one or small group meetings, leading multi-stakeholder negotiations or mediations, and supporting the Project Partners in external communications for the project, such as through the Ormond Beach Restoration and Public Access Project listserv and [Facebook](#) page.

Possible interested stakeholders include: the Ormond Beach Task Force, the Saviers Road Design Team, Central Coastal Alliance United for a Sustainable Economy (CAUSE), Mixteco Indigena Community Organizing Project (MICOP), the Sierra Club, the Ventura Audubon Society, and Surfrider Foundation.

CAUSE is currently contracted through TNC to conduct public engagement on the project through December 2024. The consultant will collaborate closely with CAUSE to outreach to community members and solicit input on all aspects of the project.

Science Advisory Committee

The consultant shall coordinate and host meetings with the Ormond Beach Science Advisory Committee (SAC) to solicit feedback and scientific advice relating to technical studies, design, environmental review, and permitting described in this RFS. The SAC consists of scientists from a range of scientific disciplines related to wetland ecology and ecosystem restoration. The SAC should be consulted at critical points in this project to obtain concurrence on best practices and restoration design to avoid issues later in the design and permitting processes. At minimum two (2) SAC meetings should be scheduled within the duration of the project.

Deliverables:

- Outreach and engagement approach and schedule
- Graphics of OB RAP for outreach and engagement
- Meeting materials and written notes for all meetings
- Recorded stories, photos, drawings, or maps

D. REQUEST FOR SERVICES PROCEDURE

Minimum Requirements

The consultant must demonstrate significant prior experience with coastal wetlands restoration and public access projects, and experience with the environmental review and permitting processes for this type of project. The consultant must have expertise in the fields of restoration engineering, landscape architecture, and robust stakeholder engagement.

Public Records Act

California Government Code Sections 6250 *et seq.*, the California Public Records Act, provides that public records shall be disclosed upon written request and that any citizen has a right to inspect any public record unless the document is exempted from disclosure. Be advised that all information submitted in response to this RFS and any contract that eventually arises from this RFS is a public record in its entirety. By submitting materials, you are consenting to release of such materials if requested under the Public Records Act.

Proposal Submission Requirements

Each response to this RFS shall include the information described in this section. Failure to include all the information specified may be cause for rejection. Additional information may be provided, but it should be succinct and should be included in an appendix to the proposal.

a. Cover Letter with the following information:

- Legal name and Mailing Address of Firm (include physical location if address is a PO Box)
- Contact Person, Telephone Number, and Email Address
- Small business and/or DVBE certification number, if applicable, and/or for subcontractors. Visit [this website](#) for information about certification.
- A statement that the firm will perform the services and adhere to the requirements described in this RFS and shall assure that the designated project team, including sub-consultants or sub-contractors (if any), will be used for this project and any reassignment or substitution of any team member or sub-consultant(s)/contractor(s) shall not be made without the prior written approval by the Project Partners.

b. Firm's Qualifications and Experience

Describe your firm and provide a statement of your firm's qualifications for performing the requested services. Provide a summary of your firm's and/or subcontractor's experience in providing these or similar services. Identify any sub-consultants or sub-contractors you propose to utilize to supplement your firm's staff. If the firm is a corporate entity, a copy of a Secretary of State Certification of Business Status is required.

c. Project Team and DVBE Requirement

Provide a summary of the role, qualifications, experience, and geographic location of each team member assigned to this project, including length of service with the firm. List any proposed sub-consultants/contractors and detail their qualifications/experience and assigned task(s). Full resumes may be included in an appendix.

The State has established the Disabled Veteran Business Enterprise ("DVBE") Participation Goal

Program for participation in State contracts. The Conservancy will give preference to proposals with a minimum DVBE participation percentage of 3% or more. (See below Section 3.6, Proposal Evaluation.) Provide the name of any DVBE firm and DVBE Certification number. Visit [this website](#) for information about certification.

d. Project Understanding

Based on the available information and experience with similar projects, provide a brief narrative describing your understanding of the services requested in this RFS, your general approach and any major challenges to achieving the Conservancy's stated goals. Discuss any issues that you believe will require special consideration for this project. Also identify any unique approaches or strengths that your firm may have related to this project.

e. Project Work Plan and Budget

Provide a Work Plan for all services outlined in Section C. The workplan should articulate your firm's plan and approach to the successful implementation of this project and include discussions of methodologies you believe are essential to accomplishing this project.

Provide a schedule of staffing for the consultant team (including each subconsultant), which identifies specific tasks and the number of hours and associated costs required for each task. This should identify the services which would be completed by your firm's staff and those that would be provided by sub-consultants or sub-contractors, if any. Please include hourly rates of team members, any subcontractors, expenses, and indirect cost information.

Include a sample schedule for completion, including milestones and deliverable reviews.

f. References

Provide three references for projects or services similar in nature and scope that your firm's team members have completed in the last five years. Identify the role and responsibility of proposed key team members in those projects. Include brief descriptions of the projects, dates, contact persons' names, email addresses, and telephone numbers.

Submittal

Submittals must be received by **5pm on Tuesday, September 26, 2023**, with the information requested above, in electronic format (Microsoft Word or PDF) to: sally.gee@scc.ca.gov with the subject: **OBRAP RFS Proposal – FIRM'S NAME**. Please limit total file size to no more than 20 MB.

Proposal Evaluation

Responses to this RFS will first be reviewed to verify that they meet the minimum qualifications, and that all the content requested above is included. If a response is missing information, it may be deemed non-responsive. Further review is subject to the Conservancy's discretion. The Conservancy may request supplemental information. If supplemental information is requested, all submitters will be notified and will have the opportunity to submit the requested information. Interviews may be conducted if deemed necessary.

Award of a contract resulting from this RFS will be determined based on demonstrated competence and professional qualifications, as required by Government Code Section 4525 et seq., and will secondarily consider costs. Representatives of the Conservancy, the City and TNC will rank the proposals based on the following criteria:

Contractor Qualifications, including:

- Meets specialized qualifications for the services to be performed;
- Experience with similar projects; and
- Nature and quality of the consultant's past completed work.

Project Understanding and Workplan, including:

- The appropriateness of the proposed project approach and methodology;
- The clarity and completeness of the written submittal; and
- Consultant's ability to meet the project schedule.

Project Team, including:

- Education and experience of any key personnel;
- Project team members have worked together on similar projects;
- Key staff is dedicating the appropriate amount of time to the project tasks; and
- A commitment of a project lead who will be responsible for all aspects of the work contracted for and who will report and be in close communication with the Project Partners.

Small business/ DVBE status:

- The good faith effort of the contractor to subcontract with small businesses and DVBEs to assist the Conservancy in its efforts to meet statewide participation goals for DVBEs as set forth in Public Contract Code section 10115.

Other Considerations:

- Proposed budget and costs; and
- Southern California Office: Preference will be given to firms that do business and have an office located in Southern California.

The Conservancy and TNC will attempt to negotiate contracts with the highest ranked proposer at compensation that the Project Partners determine as fair and reasonable to the State. If agreement with the highest ranked proposer cannot be reached, negotiation with that proposer will be terminated and negotiations will then proceed in the same manner with the other proposers in order of ranking. The Conservancy and TNC reserve the right not to pick any of the submitted proposals and are not obligated to accept any proposal or to negotiate with any firm. All transactions are subject to final approval by the Conservancy and TNC.

The consultant will be hired under contract to the Conservancy and TNC, with tasks divided between two contracts. The selected consultant will be paid for its actual time and expenses up to the amount stated in the final budget for each scope of work assigned pursuant to each contract. The consultant should anticipate that, ten percent (10%) will be withheld until all work on the project is completed to the satisfaction of the Conservancy and TNC. The Conservancy and TNC must also approve all interim work products before payment.

E. QUESTIONS

All project and contract related questions and questions concerning this Request for Services (RFS) should be directed to Sally Gee in writing at sally.gee@scc.ca.gov. Questions must be received no later than ten (10) calendar days after the RFS advertisement. In the interest of fairness to all potential contractors, responses to individual requests for information regarding the RFS will not be provided. A response to all questions is anticipated to be posted within five (5) days of the end of the question period on the Conservancy website, www.scc.ca.gov.

Figure 1: Project Area



SOURCE: ESRI 7/19/2016, City of Oxnard, Ventura County

Ormond Beach Restoration and Public Access Plan



Figure ES-2
Site Map

Figure 2: Aerial photo of the Ormond Beach Wetlands Project Area and surrounding agricultural and urban areas.

